

**CITY OF MOUNT HOLLY
MOUNT HOLLY CITY COUNCIL WORK SESSION
Location: Council Chambers**



**May 23, 2022
6:30 P.M.
CALL TO ORDER BY THE MAYOR**

INVOCATION

SET THE AGENDA

AGENDA

1. Presentation of a Retirement Resolution *Mayor Bryan Hough*
2. Discussion of the 2022-2023 Proposed Budget and Fee Schedule *Michelle Wood*

CLOSED SESSION

1. Closed Session Pursuant to N.C.G.S 143-318.11 (a) (3, 4,5 and 6)

ADJOURN



City of Mount Holly Action Agenda Item

To: Mayor and City Council	Date: May 20, 2022
From: Michelle Wood	Meeting Date: May 23, 2022
Agenda Item to be considered: Proposed Budget Presentation	
Will this require a public hearing? ☐ YES ☒ NO	
Background/Purpose of Request:	
Fiscal Impact:	
Will Item affect current budget	☐ YES ☒ NO ☐ N/A
Reviewed by Finance Director	☒ YES ☐ NO ☐ N/A
Preaudit Certification required	☐ YES ☒ NO ☐ N/A
Capital Project Ordinance required	☐ YES ☒ NO ☐ N/A
Budget Transfer required	☐ Yes ☒ NO ☐ N/A
Total City Dollars:	
Budget Code:	
Reviewed by City Attorney	☐ YES ☒ NO ☐ N/A
Manager/Staff Recommendation:	
Result of City Council Decision:	
Attachments: Proposed Budget Presentation	

City of Mount Holly Proposed FY 2022-2023 Budget Presentation



Michelle Wood- Finance
Director

Budgeting- Our approach



- All Departments submitted line items to Finance
- Finance reviewed all line items and made corrections
- Finance met with the City Manager and Assistant City Manager to review all departmental requests and revenue projections
- Finance met with all departments and discussed changes needed and prioritized capital requests
- Proposed budget was prepared and reviewed with the City Manager and Assistant City Manager
- Council was given a proposed budget to review

Proposed Budget Totals - By Fund

- General Fund - \$17,153,827
 - Enterprise Fund - \$13,866,179
 - E-911 - \$321,188
 - TDA - \$126,163
 - Powell Bill - \$1,276,100
- Total \$32,743,457 - 11.48% over FY 2021-2022



Tax Rate

- Ad Valorem tax rate remains at 48.5%
 - Revenue neutral rate is 48.83 cents



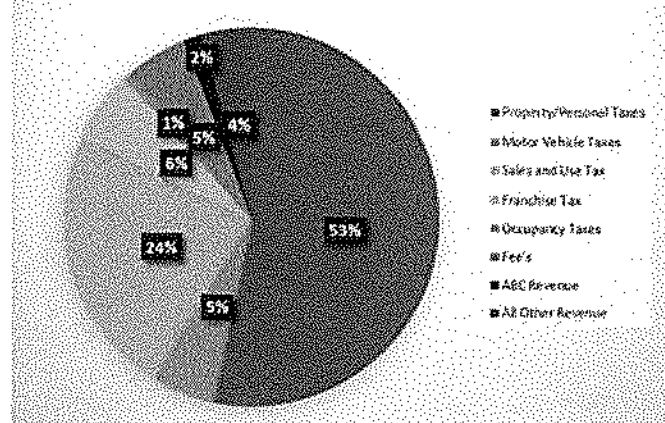
General Fund Revenue Projections

Forecasted Increases 2022-2023

- Ad Valorem Revenue is projected at \$9,127,691
- Sales and Use Tax is projected at \$4,033,036
- Motor Vehicle Taxes is projected at \$915,000
- Franchise Tax is projected at \$1,022,000
- Occupancy Tax is projected at \$140,000
- ABC revenue is projected at \$275,000
- Fees are projected at \$890,000
(tipping fees, recycle fees, rollout fee, solid waste fees)
- All other revenue is projected at \$751,100



Percentage of General Fund Revenue Sources



Expenses - Our Approach

- Asked departments to only request operational needs and factor in inflation
- Included salary adjustments per CPI in January 2022 of 7.5% and longevity
 - Last FY we used March CPI of 2.6%, March 2022 was 8.5%
- Department requested 25 New Positions
 - 18 General Fund, 7 Enterprise Fund
- Proposing 14 new Positions
 - 9 General Fund, 5 Enterprise Fund
- Included Travel and Training
- Included capital and vehicle replacements



Expenses - Things to Consider

- Personnel Cost Increases- Outside of our control
 - Health Insurance - 9.86% increase
 - Retirement - Mandatory increase from 11.41% to 12.15% for General Employees and from 12.04% to 13.04% for Law Enforcement Employees
- Proposed 7.5% CPI adjustment
- Proposed to continue Longevity
 - General Fund - \$78,700
 - Enterprise Fund - \$26,270
 - Total \$104,970
- Other Expense Increases
 - Fuel
 - General Insurance (Property and Liability, Workers Compensation, Cyber Security)
 - Utilities- Gas, Electricity
 - Operational supplies



Surrounding Cities Proposed Data

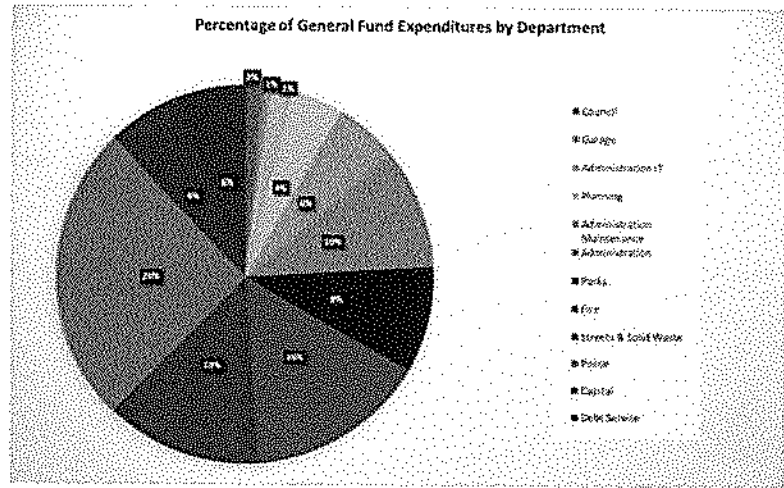
- Gastonia – Implemented 10.7% increase in January 2022
- Belmont – 4% COLA and up to 3% Merit
- Ranlo – 4% COLA
- Lowell – 5% COLA
- McAdenville – 6% COLA
- Bessemer City – 7.10% COLA
- Cramerton – 5.50% COLA and 2.5% Merit
- Gaston County – 6% COLA

- Local Average 5.90%
- Total Average among the 49 reporting municipalities – 5.99%



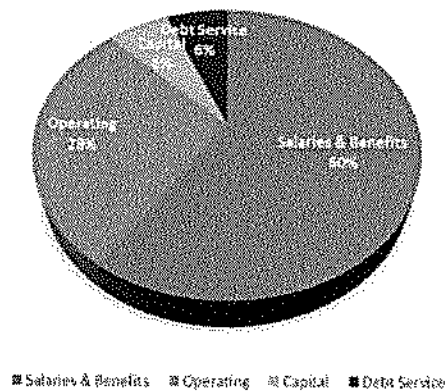
General Fund Expenditures by Department

- Council - \$262,125
- Garage - \$125,136
- Admin IT - \$284,441
- Planning - \$770,758
- Admin Maint. - \$942,734
- Administration - \$1,740,717
- Parks - \$1,567,374
- Fire - \$2,689,868
- Streets and Solid Waste - \$2,310,037
- Police - \$4,348,682
- Capital - \$1,062,883
- Debt Service - \$1,049,072



Expenditure Functional Area Percentage

Percentage of General Fund Expenditures by Functional Area



Revenue Projections- Our Approach

- State-Collected Local Government Tax Revenue Projections compared to the NCLM Projections
 - Leagues Projected increase – 3.0%
 - Our Projected increase – 2.79%
 - Difference - negative 0.21%
 - Our conservative approach was slightly more conservative than the NCLM's conservative approach
- All other City projected revenues
 - Staff used a trend approach while remaining conservative to evaluate each revenue source
 - Overall average increase over current fiscal year 2021-2022 is less than 1%
 - Overall average increase over prior fiscal year 2020-2021 is 1.23%

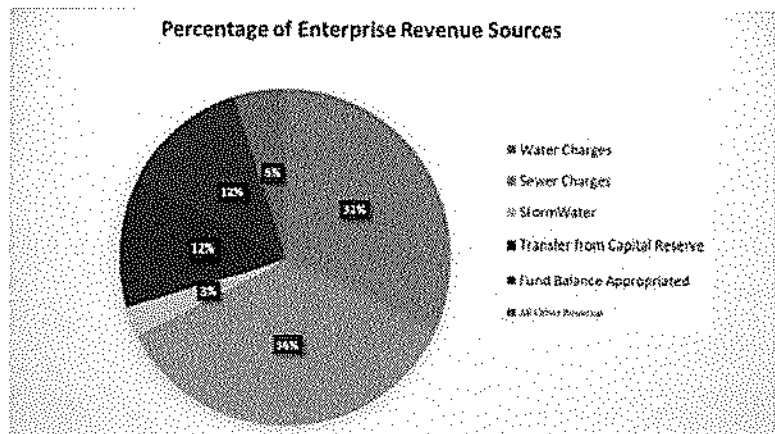


Enterprise Revenue Projections



- Water Charges - \$4,349,658
- Sewer Charges - \$4,967,348
- Stormwater - \$400,000
- Transfer from Capital Reserve - \$1,760,000
- Fund Balance Appropriation- \$1,679,638
(FY 22 Projects not complete and moving to fund in FY 22-23)
- All Other Revenue - \$709,535

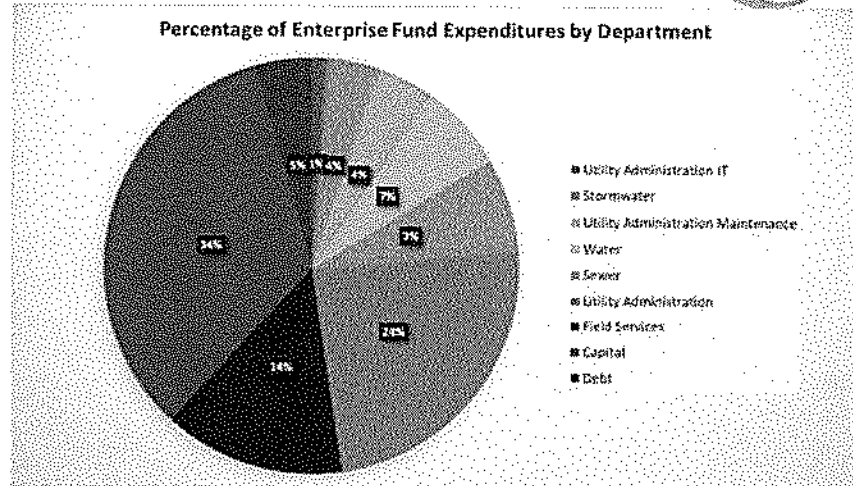
Percentage of Enterprise Revenue Sources



Enterprise Fund Expenditures by Department

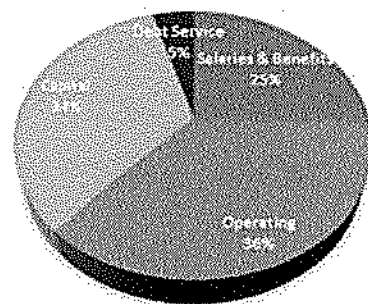


- Utility Admin IT - \$157,995
- Stormwater - \$581,666
- Utility Admin Maint. - \$586,973
- Water - \$942,741
- Sewer - \$983,815
- Utility Administration - \$3,347,199
- Field Services - \$1,969,679
- Capital - \$4,667,067
- Debt - \$629,044



Expenditure Functional Area Percentage

Percentage of Enterprise Expenditures by Functional Area



■ Salaries & Benefits ■ Operating ■ Capital ■ Debt Service



Water and Sewer Rate Plan – Year 4 of 5

	<u>Gallons</u>	<u>Current Rate</u>	<u>FY 22-23</u>	<u>Increase</u>
Water Base	2,000 or less	\$11.30	\$12.00	\$0.70
Sewer Base	2,000 or less	\$14.00	\$16.00	\$2.00
			TOTAL	\$2.70
Water Base	5,000	\$11.30	\$12.00	\$0.70
Water Volumetric	5,000	\$12.27	\$13.56	\$1.29
Sewer Base	5,000	\$14.00	\$16.00	\$2.00
Sewer Volumetric	5,000	\$16.86	\$20.61	\$3.75
			TOTAL	\$7.74



Comparison Sample Bill – 5,000 Gallons

<u>Sample Bill 5,000 Gallons</u>	<u>Gastonia</u>	<u>Mount Holly</u>	<u>Belmont</u>	<u>Stanley</u>	<u>Bessemer City</u>	<u>Dallas</u>
Water Base / Availability Charge	9.80	12.00	14.67	20.50	15.35	-
Waterline Replacement/ Customer Charge	3.26	3.35	-	-	-	-
Volumetric Charge	14.50	13.56	22.41	13.60	20.85	-
Total Bill Water \$	27.56 \$	28.91 \$	37.08 \$	34.10 \$	36.20	\$56.48

<u>Sample Bill 5,000 Gallons</u>	<u>Gastonia</u>	<u>Mount Holly</u>	<u>Belmont</u>	<u>Stanley</u>	<u>Bessemer City</u>	<u>Dallas</u>
Sewer Base / Availability Charge	14.10	16.00	17.28	20.50	15.35	-
Sewerline Replacement/ Customer Charge	3.26	6.30	-	-	-	-
Volumetric Charge	20.80	20.61	26.88	28.80	35.25	-
Total Bill Sewer \$	38.26 \$	42.91 \$	44.16 \$	49.40 \$	50.60	\$56.48

	<u>Gastonia</u>	<u>Mount Holly</u>	<u>Belmont</u>	<u>Stanley</u>	<u>Bessemer City</u>	<u>Dallas</u>
Sample Bill 5,000 Gallons \$	65.82 \$	71.82 \$	81.24 \$	83.50 \$	86.80 \$	112.96



Other Funds

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- E-911- \$321,188
 - Revenue – Fund Balance Appropriated \$321,188
 - Expenditures – \$321,188
- TDA- \$126,163
 - Revenue – Occupancy Tax Proceeds \$126,163
 - Expenditures - \$126,163
- Powell Bill \$1,276,100
 - Revenue – Powell Bill Funds \$545,100
 - Loan Proceeds \$731,00
 - Expenditures - \$1,276,100



Capital Improvement Plan (CIP)

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New Software Implementation – Breeze (cloud-Based)

- Complete overhaul
- New CIP document
- Updated Yearly
- General Fund Budgeted - \$1,062,883
- Enterprise Fund Budgeted - \$ 4,667,067



Fund Balances

2020/05/20/2022

Unassigned Fund General Fund Balance - \$6,190,371

*Current estimated additional amount available for appropriations and stay at our internal policy of 25% -\$2,510,000

Unrestricted Net Position Enterprise Fund Balance- \$8,726,967

ABC assigned Fund Balance - \$462,803 (estimated balance at 6-30-22 \$698,074)



Questions?

